

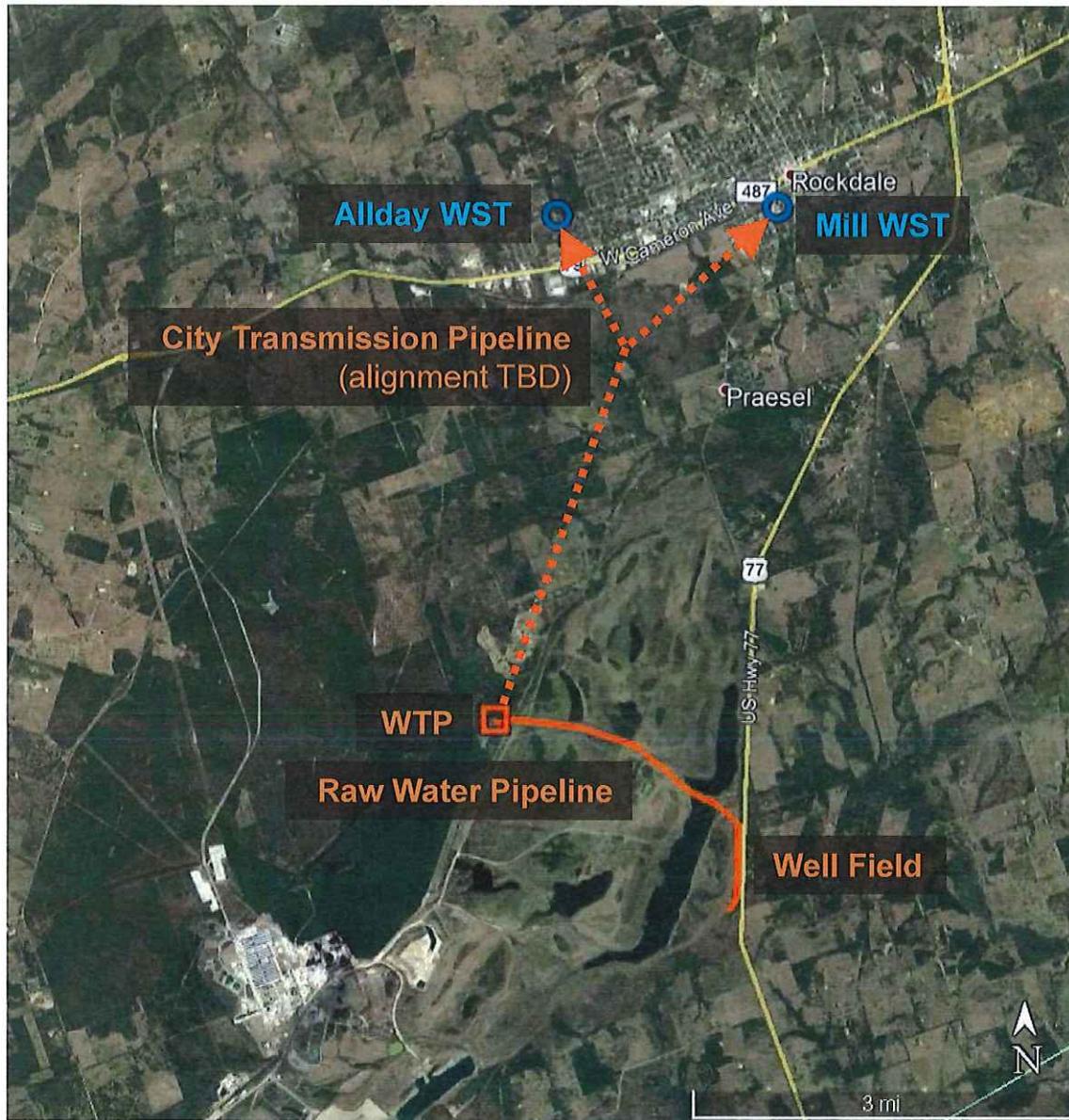
Rockdale Water Supply Project



May 2019

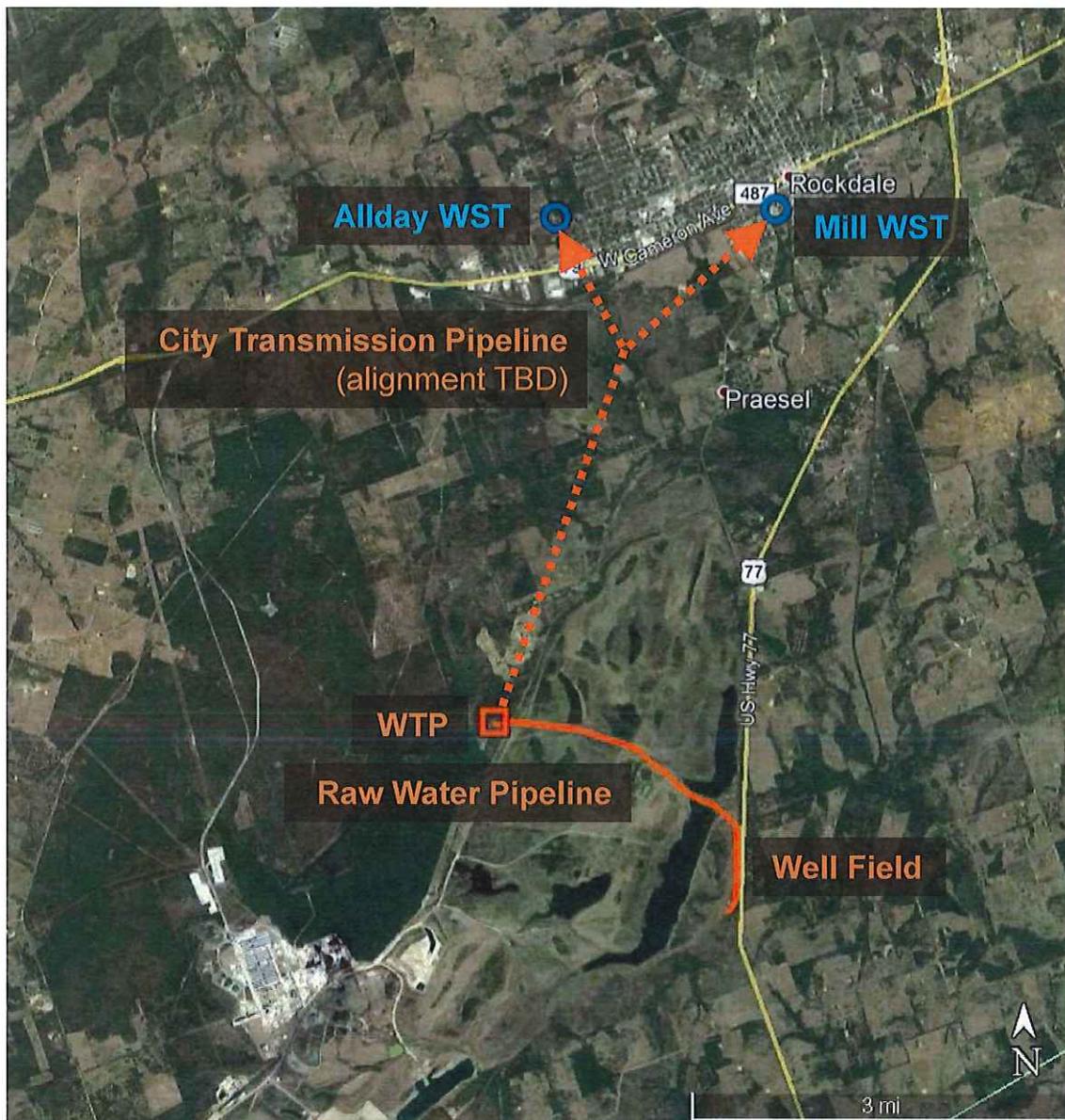


Indicative Proposal



| Fee Component | Price per Kgal |
|-------------------------------|----------------|
| Capital Recovery | \$3.71 |
| Groundwater Permit Fee | \$0.01 |
| Fixed O&M | \$0.42 |
| Subtotal - Fixed Fee | \$4.14 |
| Water Rights | \$0.47 |
| Variable O&M | \$0.59 |
| Subtotal - Variable Fee | \$1.06 |
| Total Indicative Price | \$5.20 |

Indicative Proposal



Benefits to City of Rockdale

- Single point of responsibility
- Transfer of all risk for water supply cost and compliance
- Performance-based payment contract
- Long-term, local partner with water treatment as a core business
- City bonding capacity retained for distribution system upgrades

Indicative Schedule

| Task and Milestone | Duration (months) | 2019 | | | | 2020 | | | | 2021 | | | | 2022 | | | | ... |
|---|----------------------|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|-----|
| | | Q1 | Q2 | Q3 | Q4 | |
| City Solicitation | 4 | | | | | | | | | | | | | | | | | |
| Indicative Bid, Interview and Selection | 2 | | | | | | | | | | | | | | | | | |
| EPCOR Due Diligence | 3 | | | | | | | | | | | | | | | | | |
| Binding Bid | | | | | | | | | | | | | | | | | | |
| Contract Negotiations | 3 | | | | | | | | | | | | | | | | | |
| Commercial Close | | | | | | | | | | | | | | | | | | |
| Design and Construction | 24 | | | | | | | | | | | | | | | | | |
| Commercial Operation Date (COD) | | | | | | | | | | | | | | | | | | |
| Operations | 360 | | | | | | | | | | | | | | | | | |

About EPCOR



EPCOR Value

Corporate Commitment

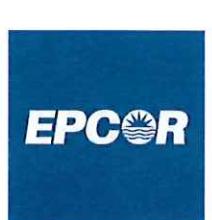
- Zero-injury culture
- Environmental responsibility
- Service reliability
- Trusted developer and operator

Business Approach

- Experienced management team
- Customer focused
- Creative technical and financial solutions

Financial Strength

- Disciplined approach to business development and capital placement
- Comprehensive risk management
- Exceptionally strong balance sheet
- Credit Rating (DBRS): A(low), stable



EPCOR Water Experience

| EPCOR Assets and Services in U.S. | Number |
|-----------------------------------|--------|
|-----------------------------------|--------|

Scope of Operations (water-related services)

| | |
|---------------------------------|---------|
| Customer connections: | 215,000 |
| Certified operators: | 163 |
| Managed water supply (acft/yr): | 233,532 |
| Formal Notices of Violations: | 0 |

Vertical Assets (supply & treatment)

| | |
|---------------------------------|-----|
| Groundwater production wells: | 198 |
| Storage tanks and reservoirs: | 120 |
| Groundwater treatment plants: | 59 |
| Surface water treatment plants: | 5 |

Horizontal Assets (distribution & collection)

| | |
|-----------------------------------|-------|
| Water main pipeline (miles): | 3,185 |
| Wholesale water pipeline (miles): | 196 |
| Pump stations: | 63 |
| Sewer main pipeline (miles): | 728 |





EPCOR

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